

OFFICE OF THE AUDITOR GENERAL



THE REPUBLIC OF UGANDA

REPORT OF THE AUDITOR GENERAL
ON THE FINANCIAL STATEMENTS OF KALANGALA DISTRICT
LOCAL GOVERNMENT
FOR THE YEAR ENDED 30TH JUNE 2020

OFFICE OF THE AUDITOR GENERAL
UGANDA

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List of Acronyms

BEC	Budget Execution Circular
CID	Criminal Investigation Department
CoC	Certificates of Compliance
DDP	District Development Plan
GFMIS	Government Financial Management Information System
GoU	Government of Uganda
IESBA	International Ethics Standards Board for Accountants
IFMS	Integrated Financial Management System
INTOSAI	International Organisation of Supreme Audit Institutions
IPF	Indicative Planning Figure
ISSAIs	International Standards of Supreme Audit Institutions
LGFAM	Local Government Financial and Accounting Manual
LGFAR	Local Government Financial and Accounting Regulation
MoGLSD	Ministry of Gender, Labour and Social Development
NDP	National Development Plan
NPA	National Planning Authority
NTR	Non Tax Revenue
NUSAF	Northern Uganda Social Action Fund
PBS	Program Budgeting System
PFMA	Public Finance Management Act
PS/ST	Permanent Secretary and Secretary to Treasury
TI	Treasury Instructions
TSA	Treasury Single Account
TSSA	Treasury Sub Single Account
UCF	Uganda Consolidated Fund
UgIFT	Uganda Intergovernmental Fiscal Transfers Program for Results
UGX	Uganda Shillings
URF	Uganda Road Fund
UWEP	Uganda Women Empowerment Project
VFM	Value for Money
YLP	Youth Livelihood Program

REPORT OF THE AUDITOR GENERAL
ON THE FINANCIAL STATEMENTS OF KALANGALA DISTRICT LOCAL
GOVERNMENT
FOR THE YEAR ENDED 30TH JUNE 2020

THE RT. HON. SPEAKER OF PARLIAMENT

Opinion

I have audited the accompanying financial statements of Kalangala District Local Government, which comprise the statement of financial position as at 30th June 2020, the statement of financial performance, statement of changes in equity, statement of cash flows, together with other accompanying statements for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the financial statements of Kalangala District Local Government for the year ended 30th June 2020 are prepared in all material respects, in accordance with section 51 of the Public Finance Management Act (PFMA), 2015 and the Financial Reporting Guide, 2018.

Basis for Opinion

I conducted my audit in accordance with International Standards of Supreme Audit Institutions (ISSAIs). My responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the Financial Statements section of my report. I am independent of the District in accordance with the Constitution of the Republic of Uganda (1995) as amended, the National Audit Act, 2008, the International Organisation of Supreme Audit Institutions (INTOSAI) Code of Ethics, the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and other independence requirements applicable to performing audits of Financial Statements in Uganda. I have fulfilled my ethical responsibilities in accordance with the other requirements and the IESBA Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgment, were of most significance in my audit of the financial statements of the current period. These matters were addressed in the context of my audit of the financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

I have determined the matters described below as the key audit matters to be communicated in my report.

1.0 Implementation of the approved budget

Every year, government plans and allocates funds to local governments for implementation of activities that would enable the country to attain sustainable development. I observed that local governments have challenges with regard to implementation of planned activities, which negatively affects service delivery and improvement of the people's wellbeing. As a result, the implementation of the approved budget was considered a key audit matter and during the office-wide planning, I identified risks common with Local Governments which include; Non-implementation of strategic plans, underperformance of revenue, implementation of off-budget activities, under absorption of funds, insufficient quantification of outputs,

partial and non-implementation of outputs, diversion of funds and challenges in budget monitoring and reporting of performance.

A review of district's approved work plans and budgets revealed that Kalangala district had an approved budget of UGX.22.65Bn, out of which UGX.15.21Bn was warranted/availed by the end of the financial year. The total expenditure for the year was UGX.15.19Bn out of which UGX.10.27Bn¹ was spent on non-service delivery activities, such as employee costs and transfers to other units (sub-counties, schools and health centres), implying that only UGX.4.92Bn was available for direct implementation of service delivery outputs.

The UGX.4.92Bn that remained was applied for the implementation of one hundred and twenty (120) outputs from which I sampled thirty- seven (37) outputs with a budget of UGX.11.66Bn and expenditure of UGX.3.93Bn representing 80% of the total resources spent on implementation of activities as shown in the table below.

Monetary Value (UGX.) Bn				Number of outputs		
Total Exp	Amount spent on direct service delivery	Total exp. audited	% audited	Number of direct service delivery outputs	No. of outputs sampled for audit	%outputs audited
15.21	4.92	3.93	80%	120	37	31

The Key outputs/ activities implemented by the Entity during the year were;

SN	Key Out-put/activities	Amount Spent (UGX)	% of amount spent to total of expenditure for key items implemented
1	098301 Districts Wetland Planning , Regulation and Promotion	698,000	0.02
2	138172 Administrative Capital	3,054,604	0.08
3	098101 Operation of the District Water Office	3,546,198	0.09
4	148201 Management of Internal Audit Office	5,134,140	0.13
5	018212 District Production Management Services	6,492,000	0.17
6	078181 Latrine construction and rehabilitation	8,000,000	0.20
7	018282 Slaughter slab construction	9,519,626	0.24
8	138102 Human Resource Management Services	15,710,169	0.40
9	138203 LG staff recruitment services	18,625,000	0.47
10	078401 Monitoring and Supervision of Primary and Secondary Education	28,700,000	0.73
11	088155 Standard Pit Latrine Construction (LLS.)	29,999,525	0.76
12	078402 Monitoring and Supervision Secondary Education	32,189,000	0.82
13	138202 LG procurement management services	32,490,168	0.83
14	078180 Classroom construction and rehabilitation	32,715,000	0.83
15	098180 Construction of public latrines in RGCs	37,284,999	0.95
16	148101 LG Financial Management services	43,336,000	1.10
17	138206 LG Political and executive oversight	45,090,000	1.15

¹Employee costs, salaries, transfers to other organizations and other transactions of similar nature.

18	018275 Non Standard Service Delivery Capital	55,803,061	1.42
19	138101 Operation of the Administration Department	71,994,140	1.83
20	078282 Teacher house construction	89,728,097	2.29
21	138201 LG Council Administration services	117,477,000	2.99
22	078301 Tertiary Education Services	180,068,511	4.59
23	098184 Construction of piped water supply system	224,138,147	5.71
24	018101 Extension Worker Services	247,449,750	6.30
25	088106 District healthcare management services	266,022,300	6.78
26	048159 District and Community Access Roads Maintenance	549,966,300	14.01
27	088183 OPD and other ward Construction and Rehabilitation	683,551,718	17.41
28	078280 Secondary School Construction and Rehabilitation	1,087,240,595	27.69
Total		3,926,024,048	100

The outbreak of the Covid Pandemic affected the implementation of the 2019/20 budget for a number of entities especially implementation of activities in the last half of the financial year. A number of activities were not implemented as a result of budget cuts and the lock down measures instituted to control the spread of the pandemic.

My review of the performance of the budget for the entity for the financial year 2019/20 revealed the following:

No	Observation	Recommendation																				
1	<p><u>Implementation of the Strategic Plan</u></p> <p>Government has been implementing the NDP II, which end at the end of financial year 2019/2020. In line with the NDP, Kalangala district administration developed and had its strategic plan approved for the period 2015-2020, this plan set out both the long term and short term targets to be achieved.</p> <p>The current audit year was the last year of implementation of the strategic plan, and it is anticipated that all the projected targets would have been accomplished.</p> <p>I noted that at the time of audit (June 2019/20), out of 21 strategic targets, the district had fully achieved five (05) targets, partially attained three (03) targets, while thirteen (13) targets were not attained at all, as shown in the table below; details in <u>Appendix i: The extent of achievement of 2015/16-2019/2020 strategic plan by 2019/2020</u></p> <table border="1"> <thead> <tr> <th>SN.</th> <th>Level of performance by the end of 2019/2020</th> <th>No of strategic goals/objectives</th> <th>% of total number of strategic objectives</th> </tr> </thead> <tbody> <tr> <td>1</td> <td>Fully implemented</td> <td>5</td> <td>24%</td> </tr> <tr> <td>2</td> <td>Not implemented</td> <td>13</td> <td>62%</td> </tr> <tr> <td>3</td> <td>Partially implemented</td> <td>3</td> <td>14%</td> </tr> <tr> <td colspan="2">Grand Total</td> <td>21</td> <td>100%</td> </tr> </tbody> </table> <p>Source: OAG analysis</p>	SN.	Level of performance by the end of 2019/2020	No of strategic goals/objectives	% of total number of strategic objectives	1	Fully implemented	5	24%	2	Not implemented	13	62%	3	Partially implemented	3	14%	Grand Total		21	100%	<p>I advised the Accounting Officer to roll over the incomplete and unimplemented projects to the next development plan.</p>
SN.	Level of performance by the end of 2019/2020	No of strategic goals/objectives	% of total number of strategic objectives																			
1	Fully implemented	5	24%																			
2	Not implemented	13	62%																			
3	Partially implemented	3	14%																			
Grand Total		21	100%																			

	<p>The targets that were not achieved were;</p> <ul style="list-style-type: none"> • Distribution of One thousand (1000) new Agriculture technologies • Construction of one Fish handling facility • Acquisition of one piece of Land for fish facility • Establishment of seven hundred and twenty (720) Fish cage farming facilities • Improvement in sanitation at landing sites through the construction of thirteen (13) latrines, waste pits and incinerators. • Procurement of two (2) Fibre boats and outboard engines • Procurement of five hundred (500) Tsetse traps <p>While those that were partially achieved were;</p> <ul style="list-style-type: none"> • Renovation of three (3) Classrooms renovated • Construction of four (4) public latrines in RGCs • Establishment of two (2) Secondary schools in the District established. <p>The Accounting officer explained that most of the incomplete outputs were supposed to be funded by Icelandic Development Agency (ICEADA) which was not realized because the donor ceased funding of District projects. He further explained that the second seed school will be constructed in the financial year 2020/2021.</p>																																																																			
2	<p>Revenue Performance 2.1 Local Revenue (LR) Performance</p> <p>I reviewed the approved Local revenue estimates for the financial year 2019/2020 and noted that the District budgeted to collect UGX.1,276,413,000 during the year but collected UGX.551,040,121 representing (43%) performance. The shortfalls in Local Revenue collections of UGX.725,372,879 (57%) were recorded in Local Service Tax, Land Fees and Application Fees. Revenue shortfalls affected the implementation of planned activities. Appendix ii refers. The shortfalls in Local Revenue collections were recorded in the revenue sources shown in the table below;</p> <p>Table Showing performance of revenue transfers from other government agencies</p> <table border="1" data-bbox="363 1391 1126 2031"> <thead> <tr> <th>S/N</th> <th>Revenue Source</th> <th>Budgeted revenue (000)</th> <th>Actual revenue /warrants (000)</th> <th>Variance (000)</th> <th>%age variance</th> </tr> </thead> <tbody> <tr> <td>1</td> <td>Advertisements</td> <td>13,000</td> <td>2,511</td> <td>10,489</td> <td>81</td> </tr> <tr> <td>2</td> <td>Animal related Levies</td> <td>255,730</td> <td>1,787,08</td> <td>77,022</td> <td>30</td> </tr> <tr> <td>3</td> <td>Application Fees</td> <td>16,017</td> <td>300</td> <td>15,717</td> <td>98</td> </tr> <tr> <td>4</td> <td>Business licenses</td> <td>76,702</td> <td>30,661</td> <td>46,040</td> <td>60</td> </tr> <tr> <td>5</td> <td>Inspection Fees</td> <td>100,000</td> <td>1,9705</td> <td>80,295</td> <td>80</td> </tr> <tr> <td>6</td> <td>Land Fees</td> <td>7,000</td> <td>822</td> <td>6,178</td> <td>88</td> </tr> <tr> <td>7</td> <td>Local Hotel Tax</td> <td>17,805</td> <td>3,874</td> <td>13,930</td> <td>78</td> </tr> <tr> <td>8</td> <td>Local Services Tax</td> <td>65,965</td> <td>79,668</td> <td>13,704</td> <td>-21</td> </tr> <tr> <td>9</td> <td>Market /Gate Charges</td> <td>12,400</td> <td>3,073</td> <td>9,327</td> <td>75</td> </tr> <tr> <td>10</td> <td>Miscellaneous</td> <td></td> <td>0</td> <td></td> <td>100</td> </tr> </tbody> </table>	S/N	Revenue Source	Budgeted revenue (000)	Actual revenue /warrants (000)	Variance (000)	%age variance	1	Advertisements	13,000	2,511	10,489	81	2	Animal related Levies	255,730	1,787,08	77,022	30	3	Application Fees	16,017	300	15,717	98	4	Business licenses	76,702	30,661	46,040	60	5	Inspection Fees	100,000	1,9705	80,295	80	6	Land Fees	7,000	822	6,178	88	7	Local Hotel Tax	17,805	3,874	13,930	78	8	Local Services Tax	65,965	79,668	13,704	-21	9	Market /Gate Charges	12,400	3,073	9,327	75	10	Miscellaneous		0		100	<p>I noted the response and advised the Accounting Officer to revise Local revenue budgets with approval of council to reflect such unforeseen circumstances.</p>
S/N	Revenue Source	Budgeted revenue (000)	Actual revenue /warrants (000)	Variance (000)	%age variance																																																															
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	receipts/income	120,000		120,000	
11	Other Fees and Charges	43,917	2,0745	23,171	53
12	Other licenses	4,450	867	3,583	81
13	Park Fees	440,860	200,892	239,967	54
14	Property Fees	10,500	3,015	7,484	71
15	Registration	600	861	261	-44
16	Registration of Businesses	4,000	1,632	2,368	59
17	Rent & rates	9,467	3,700	5,767	61
18	Sale of /Assets	-	0	-	0
19	Sale of non-produced assets	78,000	0	78,000	100
	Total	1,276,413	551,040	725,373	0

Source: Financial Statements

The Accounting Officer attributed the shortfall to; a reduction in the number of companies advertising on billboards while others did not renew their contracts specifically in Kalangala Town Council and Mugoye sub county; and the effect of the Covid-19 lock down which led to loss of revenue since many activities as well as the staff were under lock down. In addition, the disposal process was not completed by the end of the financial year.

Revenue shortfalls affected the implementation of planned activities such as Community Projects, Environmental activities and Council sittings.

The Accounting Officer explained that shortfall was mainly caused by restrictions caused by the Covid – 19 lock down.

2.2 Performance of GoU receipts- (Transfers received from the Consolidated Fund)

The District budgeted to receive UGX.12,590,888,000 as grants from the Treasury. However,UGX.12,769,033,276 was warranted/received, representing 101% performance. All budgeted revenue from the Treasury was received.

I commended the Accounting Officer for the good revenue performance.

2.3 Transfers from other Government Units/Other Government Transfers

The entity budgeted to receive UGX.1,046,390,000 as transfers from other Government Units. However, only UGX.330,759,332 (32%) was received as shown in the table below.

Table Showing performance of revenue transfers from other government agencies

No.	Revenue sources	Budgeted revenue (UGX) Bn	Total Receipts (UGX) "000"	Variences (UGX) Bn	Funding gap in percentage
1	Road Fund	0.75	0.33	0.42	56
2	YLP	0.30	0	0.30	100
3	UWEP	0	0	0	0

I noted the response and advised the Accounting Officer to engage MoFPED and have the unimplemented activities rolled over for implementation in the subsequent periods.

	Total	1.05	0.33	0.42	56%																																					
	Source: Budget and financial statements																																									
	The Accounting Officer explained that under performance in Transfers from other Government Units/Other Government was due to under release from central government caused by Covid - 19 pandemic.																																									
4	<p>2.4 Performance from External Financing</p> <p>The District budgeted to receive UGX.7.74Bn as external/donor financing out of which only UGX.0.993Bn was received representing 62% performance. Table below refers.</p> <p>Showing performance of External Funding</p> <table border="1"> <thead> <tr> <th>N o</th> <th>Revenue sources</th> <th>Budgeted revenue (UGX)Bn</th> <th>Actual revenue/warrants (UGX)Bn</th> <th>Variances (UGX) Bn</th> <th>Funding gap in %</th> </tr> </thead> <tbody> <tr> <td>1</td> <td>Global Fund for HIV, TB & Malaria</td> <td>1.60</td> <td>0.99</td> <td>0.61</td> <td>38</td> </tr> <tr> <td>2</td> <td>GAVI</td> <td>0.15</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>3</td> <td>Iceland International Development Agency (ICEIDA)</td> <td>5.81</td> <td>0</td> <td>5.81</td> <td>100</td> </tr> <tr> <td>4</td> <td>United Nations Expanded Programme on Immunisation</td> <td>0.18</td> <td>0</td> <td>0.18</td> <td>100</td> </tr> <tr> <td></td> <td>Total</td> <td>7.74</td> <td>0.99</td> <td>6.6</td> <td></td> </tr> </tbody> </table> <p>Source: Financial statement</p> <p>The Accounting Officer explained that donors agree to funds the District but subsequently fail to comply with the funding agreement.</p>					N o	Revenue sources	Budgeted revenue (UGX)Bn	Actual revenue/warrants (UGX)Bn	Variances (UGX) Bn	Funding gap in %	1	Global Fund for HIV, TB & Malaria	1.60	0.99	0.61	38	2	GAVI	0.15	0	0	0	3	Iceland International Development Agency (ICEIDA)	5.81	0	5.81	100	4	United Nations Expanded Programme on Immunisation	0.18	0	0.18	100		Total	7.74	0.99	6.6		I advised the Accounting officer to engage external funders and ensure that funds are released as per the funding agreement.
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	Total	7.74	0.99	6.6																																						
5	<p>2.5 Absorption of funds</p> <p>Out of the total receipts for the financial year of UGX.15,207,905,310, UGX.15,191,232,929 (99.9%) was spent by the entity resulting in an unspent balance of UGX.16,672,390 (0.1%). The unspent balance at the end of the financial year was subsequently swept back to the consolidated fund account.</p> <p>Under absorption of released funds results in non-implementation of planned activities and negates the purpose for which funds were disbursed.</p> <p>The Accounting Officer attributed the un-absorption to unpaid salaries due to disciplinary measures on staff who abandoned their stations and death of staff.</p>					I advised the Accounting Officer to ensure warranted funds are utilized in the year of appropriation to improve service delivery.																																				
6	<p>Off-budget receipts</p> <p>Section 36(6), 43 and 44(20) of the PFMA 2015, require all the public resources including external financing to be paid into the consolidated fund and once deposited shall form part of the consolidated fund and shall be availed through the Appropriations Act. Paragraph 24.6.2 of the Treasury Instructions 2017 further requires an Accounting Officer to ensure that all planned development partner disbursements under his or her vote are included in the vote budget estimates, i.e. appropriated by</p>					I commended Accounting Officer for ensuring compliance with the law.																																				

	<p>Parliament. I noted that the district did not receive off-budget financing.</p>																																					
7	<p>Quantification of outputs/activities Paragraph 55 of the budget execution circular for the financial year 2019/2020 states that the Accounting Officer is required to submit quarterly performance reports by the 30th day of the first month of the following quarter. These reports should clearly indicate the actual performance against the planned outputs and performance for each quarter, showing the quantity/quality and physical location of the reported outputs against expenditure.</p> <p>Out of the forty-seven (37) outputs with a total of Ninety-one (89) activities and expenditure of UGX.3.93Bn sampled for assessment I reviewed the extent of quantification of outputs and activities (Appendix i refers) and noted the following;</p> <ul style="list-style-type: none"> • Twenty- one (21) outputs with a total of Forty-one (41) activities and expenditure worth UGX 2.61Bn were fully quantified. • None of the outputs and activities was insufficiently quantified. • Seventeen (16) outputs with a total of Forty-nine (48) activities and expenditure worth UGX 1.32Bn were not quantified at all. That is, all the activities within these outputs were not clearly quantified to enable assessment of performance. <p>See summary of extent of quantification and amounts spent in the Table below.</p> <p>Table showing Extent of Quantification by activities</p> <table border="1" data-bbox="363 1155 1131 1731"> <thead> <tr> <th>Cate gory of outp uts</th> <th>No of ou tp ut s sa m pl ed</th> <th>% of tota l out- puts sam pled</th> <th>Exp endi ture UGX Bn</th> <th>% prop ortio n to total expe nditu re</th> <th>Total no of activi ties in the outpu ts</th> <th>No. of Fully Quan tified activi ties</th> <th>No of activi ties not fully quant ified</th> <th>% of quant ificati on of activi ties per categ ory of outpu t</th> </tr> </thead> <tbody> <tr> <td>Fully quanti fied</td> <td>21</td> <td>57</td> <td>2.61</td> <td>66</td> <td>41</td> <td>21</td> <td>20</td> <td>51</td> </tr> <tr> <td>Insuffi ciently quanti fied output s[2]</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>Outpu</td> <td>16</td> <td>43</td> <td>1.32</td> <td>34</td> <td>48</td> <td>0</td> <td>48</td> <td>100</td> </tr> </tbody> </table>	Cate gory of outp uts	No of ou tp ut s sa m pl ed	% of tota l out- puts sam pled	Exp endi ture UGX Bn	% prop ortio n to total expe nditu re	Total no of activi ties in the outpu ts	No. of Fully Quan tified activi ties	No of activi ties not fully quant ified	% of quant ificati on of activi ties per categ ory of outpu t	Fully quanti fied	21	57	2.61	66	41	21	20	51	Insuffi ciently quanti fied output s[2]	0	0	0	0	0	0	0	0	Outpu	16	43	1.32	34	48	0	48	100	<p>I advise that Accounting Officer to ensure that all outputs and activities are always quantified at the time of budgeting.</p>
Cate gory of outp uts	No of ou tp ut s sa m pl ed	% of tota l out- puts sam pled	Exp endi ture UGX Bn	% prop ortio n to total expe nditu re	Total no of activi ties in the outpu ts	No. of Fully Quan tified activi ties	No of activi ties not fully quant ified	% of quant ificati on of activi ties per categ ory of outpu t																														
Fully quanti fied	21	57	2.61	66	41	21	20	51																														
Insuffi ciently quanti fied output s[2]	0	0	0	0	0	0	0	0																														
Outpu	16	43	1.32	34	48	0	48	100																														

TTTs[3] not quantified									
Total	37	100	3.93	100	89	21	68	24	

Source: OAG analysis

I observed that in cases where outputs were either insufficiently or not quantified at all, management reported performance in generic ways such as the payment of salaries and pensioners among others without specifying number/quantities achieved.

Failure to plan and report on the quality/quantity of activities implemented renders it difficult to establish the reasonableness of individual activity costs for each planned output which curtails effective accountability when funds are subsequently spent.

Further, without clearly and fully quantified outputs, I could not ascertain the level of achievement of these outputs and whether funds appropriated by Parliament and released were spent and the intended objectives achieved.

The Accounting Officer is yet to provide an explanation for the anomaly.

8

Implementation of Quantified outputs

I assessed the implementation of Twenty – one (21) out puts that were fully quantified with a total of forty - two (41) activities worth UGX. 2.61Bn and noted the following:

- Six (6) outputs with a total of thirteen (13) activities worth UGX.1.17Bn were fully implemented. The entity implemented all the thirteen (13) activities (100%) within these outputs.
- Nine (9) outputs with a total of Twenty - two (22) activities worth UGX.1.43Bn were partially implemented. Out of the Twenty – two (22) activities, fourteen (14) activities within these outputs was fully implemented, three (3) activities were not implemented all while five (5) activities were partially implemented.
- Six (6) outputs with a total of Six (6) activities worth UGX.0.008Bn were not implemented at all. That is the entity did implement any of the Six (6) activities (0%) within the outputs.

Refer to **Table 2** for summary of extent of implementation and amounts spent.

Table 2 Showing level of implementation of Fully Quantified outputs

Summary of Performance by Output					Activity details-Analysis				
Category of output	No of outputs	% of implementation	Expenditure UGX Bn	% proportion to total expenditure	Total no of activities	No of Fully implemented activities	No. Of partially implemented activities	No of activities that were not imp	Extent of implementation of activities per category

I advise that Accounting Officer to ensure that all planned outputs and activities are fully implemented.

		n						lem ent ed	of out put
Fully implem ed outputs[1]	6	29	1.17	44.9	13	13	0	0	100
Partially Implemen ted outputs[2]	9	42	1.43	54.8	22	14	3	5	63.6
Outputs Not Implemen ted[3]	6	29	0.00 8	0.3	6	0	0	6	19
Total	2 1	1 0 0	2.6 08	100	41	27	3	11	73.2

Source: OAG analysis

Non-implementation of planned activities implies that the expected services to the beneficiary communities were not attained.

For example, the entity did not Construct kitchens and play grounds at Bubeke, Lulamba, Busanga, Bunyama, Bridges for Hope, Lwabaswa, Jaana, Sserinya and Bufumira, Kaganda, Kachanga, Bukasa, and Bukasa Primary Schools and dormitories at Bukasa, sserwanga lwanga and Bishop Dunstan SSS among others.

9	<p><u>Preparation and submission of Monitoring plans and reports</u></p> <p>Paragraph 58 of the Budget Execution Circular for 2019/20 requires the Accounting Officer to prepare and submit annual monitoring plans for government programs and or projects under his/her vote to the Office of the Prime Minister with a copy to Ministry of Finance, Ministry of Local Government and National Planning Authority for harmonization to ensure proper coordination to avoid duplication and fatigue. The Accounting Officers are also expected to submit quarterly monitoring reports to the Office of the Prime Minister with a copy to the Ministry of Finance for the attention of the director budget.</p> <p>Contrary to this I noted that;</p> <ul style="list-style-type: none"> • The entity did not prepare and submit the annual monitoring plans to MoFPED, MoLG and NPA as required. • The entity did not also submit quarterly monitoring reports to the Office of the Prime Minister and MoFPED as required. 	I await the outcome of the Accounting officer's actions.
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	<p>This practice is not only in contravention to the circular instructions but also hinders efforts of timely monitoring of the implementation of the budget.</p> <p>The failure to prepare and submit the annual monitoring plans and quarterly monitoring reports to the Office of the Prime Minister and MoFPED was attributed to the lack of a Local governments do not have a monitoring tool and monitoring report format framework which are catered for by the PBS which has monitoring plans, reports, Activities, Outputs, Targets (Quarterly and Annual), Indicators and location among others.</p> <p>The Accounting Officer explained that in the next reporting document the district will distribute hard copies of the report to various stake holders in addition to the electronic report.</p>																										
10	<p>Submission of Quarterly Performance Reports</p> <p>Paragraph 55 of the BEC for the financial year 2019/2020 states that the Accounting Officer is required to submit quarterly performance reports by the 30th day of the first month of the following quarter.</p> <p>I noted that the District submitted performance reports for Q1, Q2, Q3, Q4 after the deadline given for submission of the reports as indicated in the table below'</p> <p>Comparison of Actual and reported performance of quarterly performance reports</p> <table border="1" data-bbox="363 1070 1150 1341"> <thead> <tr> <th data-bbox="363 1070 419 1149">No</th> <th data-bbox="419 1070 568 1149">Details</th> <th data-bbox="568 1070 772 1149">Deadline for submission</th> <th data-bbox="772 1070 935 1149">Actual date of submission</th> <th data-bbox="935 1070 1150 1149">Comment (submitted in time/ delayed)</th> </tr> </thead> <tbody> <tr> <td data-bbox="363 1149 419 1178">1</td> <td data-bbox="419 1149 568 1178">Quarter One</td> <td data-bbox="568 1149 772 1178">31/10/2019</td> <td data-bbox="772 1149 935 1178">26/12/2019</td> <td data-bbox="935 1149 1150 1178">Delayed</td> </tr> <tr> <td data-bbox="363 1178 419 1234">2</td> <td data-bbox="419 1178 568 1234">Quarter Two</td> <td data-bbox="568 1178 772 1234">31/01/2020</td> <td data-bbox="772 1178 935 1234">26/02/2020</td> <td data-bbox="935 1178 1150 1234">Delayed</td> </tr> <tr> <td data-bbox="363 1234 419 1290">3</td> <td data-bbox="419 1234 568 1290">Quarter Three</td> <td data-bbox="568 1234 772 1290">30/04/2020</td> <td data-bbox="772 1234 935 1290">11/05/2020</td> <td data-bbox="935 1234 1150 1290">Delayed</td> </tr> <tr> <td data-bbox="363 1290 419 1346">4</td> <td data-bbox="419 1290 568 1346">Quarter Four</td> <td data-bbox="568 1290 772 1346">31/07/2020</td> <td data-bbox="772 1290 935 1346">13/10/2020</td> <td data-bbox="935 1290 1150 1346">Delayed</td> </tr> </tbody> </table> <p>Source: OAG analysis</p> <p>Failure to submit performance reports in time not only contravenes the budget circular instructions, but it also affects the timely evaluation of performance.</p> <p>The Accounting Officer is yet to respond to the observation</p>	No	Details	Deadline for submission	Actual date of submission	Comment (submitted in time/ delayed)	1	Quarter One	31/10/2019	26/12/2019	Delayed	2	Quarter Two	31/01/2020	26/02/2020	Delayed	3	Quarter Three	30/04/2020	11/05/2020	Delayed	4	Quarter Four	31/07/2020	13/10/2020	Delayed	<p>I advised that Accounting Officer to ensure that performance reports are submitted in time.</p>
No	Details	Deadline for submission	Actual date of submission	Comment (submitted in time/ delayed)																							
1	Quarter One	31/10/2019	26/12/2019	Delayed																							
2	Quarter Two	31/01/2020	26/02/2020	Delayed																							
3	Quarter Three	30/04/2020	11/05/2020	Delayed																							
4	Quarter Four	31/07/2020	13/10/2020	Delayed																							

11	<p><u>Accuracy of Performance reports submitted</u></p> <p>Paragraph 55 of the budget execution circular for the financial year 2019/2020 states that the Accounting Officer is required to submit quarterly performance reports by the 30th day of the first month of the following quarter. These reports should clearly indicate the actual performance against the planned outputs and performance for each quarter, showing the quantity/quality and physical location of the reported outputs against expenditure.</p> <p>From my review of the Annual Cumulative Performance Reports and physical inspections/verification of performance, I noted cases where the reported level of performance was inconsistent with the results of my verification as shown in the table below.</p>				<p>I commended the Accounting Officer for ensuring that the Annual cumulative performance reports is consistent with the physical/ actual performance.</p>
No.	Activity details	Level of performance reported by entity	Level of performance as verified by audit team	Variance	
1	Completion of seed School at Kachanga	Works are on going	Works are on going	No variance	
2	Construction of Teachers houses and latrines at the following schools: Sserwanga Lwanga sss, Kibanga, and Kachanga.	Works are completed	Works are completed	No variance	
3	construction Teachers houses and latrines.	Works are completed	Works are completed	No variance	
4	Rehabilitation of Kibbale Kasekulo Tuubi road	Works are completed	Works are completed	No variance	

2.0 **Management of Covid-19 interventions**

Government of Uganda instituted a number of interventions to respond to the Covid 19 outbreak. Key among these included supplementary funding to enable the entities respond to the threat and effects of the pandemic on Ugandans. In addition to the supplementary funding, the government encouraged citizens to make voluntary contributions to the State.

Because the response to the pandemic was emergent in nature, i.e. it was neither anticipated nor planned for, there was a risk that the entities that participated in this intervention may experience challenges in optimally applying the availed resource to address the effects of the pandemic. I, therefore, considered this as a key audit matter and subsequently developed procedures to assess how entities managed the interventions and to satisfy myself that this was done in compliance with the applicable laws, regulations and guidelines.

I specifically focused on; establishing how much funds were received, the extent of absorption of the funds, existence of approved work plans, compliance with PPDA legal framework, the existence of proper accountability for the funds, ensuring that

there was accurate reporting among others. Based on the work performed I noted the following;

No	Observation	Recommendation																																				
<p>2.1</p> <p>2.1.1</p>	<p><u>Receipts and utilization of funds</u></p> <p>a) Receipts During the year under review, the District received UGX.165,530,299 towards COVID – 19 pandemic responses. Table below refers.</p> <p>Table showing funds received from treasury and donors</p> <table border="1" data-bbox="387 577 1142 958"> <thead> <tr> <th>No.</th> <th>Details/Source</th> <th>Amount (UGX)</th> </tr> </thead> <tbody> <tr> <td>1</td> <td>Receipts from Treasury</td> <td></td> </tr> <tr> <td>1.1</td> <td>Supplementary budget allocation</td> <td>165,530,299</td> </tr> <tr> <td>1.2</td> <td>Contingencies fund allocation</td> <td>0</td> </tr> <tr> <td></td> <td>Sub Total</td> <td>165,530,299</td> </tr> <tr> <td>2</td> <td>Donations</td> <td></td> </tr> <tr> <td>2.1</td> <td>Receipts from International donor Organizations -Cash</td> <td>0</td> </tr> <tr> <td>2.2</td> <td>Receipts from International donor Organizations -Non-cash</td> <td>0</td> </tr> <tr> <td>2.3</td> <td>Receipts from Local donations -Cash</td> <td>0</td> </tr> <tr> <td>2.4</td> <td>Receipts from Local donations-Non Cash</td> <td>Not monetized</td> </tr> <tr> <td></td> <td>Sub Total</td> <td>0</td> </tr> <tr> <td></td> <td>Total Receipts</td> <td>165,530,299</td> </tr> </tbody> </table> <p>Source: OAG analysis</p> <p>b) Banking of all cash receipts I observed that the District did not receive cash donations thus there was no non-compliance with Paragraph 10.19.2 of the TIs, 2017.</p>	No.	Details/Source	Amount (UGX)	1	Receipts from Treasury		1.1	Supplementary budget allocation	165,530,299	1.2	Contingencies fund allocation	0		Sub Total	165,530,299	2	Donations		2.1	Receipts from International donor Organizations -Cash	0	2.2	Receipts from International donor Organizations -Non-cash	0	2.3	Receipts from Local donations -Cash	0	2.4	Receipts from Local donations-Non Cash	Not monetized		Sub Total	0		Total Receipts	165,530,299	
No.	Details/Source	Amount (UGX)																																				
1	Receipts from Treasury																																					
1.1	Supplementary budget allocation	165,530,299																																				
1.2	Contingencies fund allocation	0																																				
	Sub Total	165,530,299																																				
2	Donations																																					
2.1	Receipts from International donor Organizations -Cash	0																																				
2.2	Receipts from International donor Organizations -Non-cash	0																																				
2.3	Receipts from Local donations -Cash	0																																				
2.4	Receipts from Local donations-Non Cash	Not monetized																																				
	Sub Total	0																																				
	Total Receipts	165,530,299																																				
<p>1.1</p>	<p><u>Absorption and utilization of funds</u> Out of the total receipts of UGX 165,530,299 the entity absorbed UGX 165,530,299 representing absorption level of 100% as shown in the table below:</p> <p>Table showing absorption of funds received</p> <table border="1" data-bbox="387 1272 1182 1509"> <thead> <tr> <th>No.</th> <th>Item</th> <th>Amount received (UGX)</th> <th>Amount spent (UGX)</th> <th>Variance</th> <th>Percent age (%) absorbed</th> </tr> </thead> <tbody> <tr> <td>1</td> <td>Covid-19 Funds</td> <td>165,530,299</td> <td>165,530,299</td> <td>0</td> <td>100%</td> </tr> <tr> <td></td> <td>Total</td> <td>165,530,299</td> <td>165,530,299</td> <td>0</td> <td>100%</td> </tr> </tbody> </table> <p>Source: OAG analysis</p>	No.	Item	Amount received (UGX)	Amount spent (UGX)	Variance	Percent age (%) absorbed	1	Covid-19 Funds	165,530,299	165,530,299	0	100%		Total	165,530,299	165,530,299	0	100%	<p>I commended the Accounting officer for ensuring that all funds are absorbed.</p>																		
No.	Item	Amount received (UGX)	Amount spent (UGX)	Variance	Percent age (%) absorbed																																	
1	Covid-19 Funds	165,530,299	165,530,299	0	100%																																	
	Total	165,530,299	165,530,299	0	100%																																	
<p>1.2</p>	<p><u>Preparation and approval of work plans</u> Paragraph 23 of the Budget Execution Circular 2019/20 requires that all supplementary budget requests must be supported by a realistic work plan and budget. I noted that the entity prepared and approved work plans for the use of funds received.</p>	<p>I commended the Accounting Officer for adhering to the guidelines.</p>																																				
<p>1.3</p>	<p><u>Accountability of funds</u> Paragraph 10.10.1 of the Treasury Instructions, 2017 requires that all payments must be adequately supported with sufficient details to enable them to be checked without reference to other documents I reviewed expenditure records availed and noted the following;</p> <ul style="list-style-type: none"> All funds were accounted for at the time of completing the audit 	<p>I commended the Accounting officer for ensuring the all the funds were accounted for.</p>																																				

	<ul style="list-style-type: none"> Accountabilities for all the funds were not doubtful. No Accountabilities for the funds were forged. 	
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Other Matter

In addition to the matters raised above, I consider it necessary to communicate the following matter other than those presented or disclosed in the financial statements.

3.0 Understaffing

A review of the District structure and establishment revealed that the District has an approved staffing structure of 583 (64%) out of 911 positions leaving 328 (36%) posts vacant as shown in **the table below**.

S/N	Post Title	Salary Scale	No. of approved Posts	No. of filled posts	No. of vacant posts
1	Deputy Chief Administrative Officer	U1SE	1	0	1
2	Principal Human Resource Office (Secretary DSC)	U2	1	0	1
3	Accountant	U4	1	0	1
4	Principal Internal Auditor	U2	1	0	1
5	Principal Agricultural Officer	U2	1	0	1
6	Principal Veterinary Officer	U3	1	0	1
7	Principal Entomologist	U2	1	0	1
8	District Commercial Officer	U1E	1	0	1
	Total		8	0	8

It was further observed that there are 8 notable critical positions that are required to be filled urgently.

Understaffing overstretches the available staff beyond their capacity, creates job-related stress to the fewer and negatively affects service delivery.

The Accounting officer explained that the district has continued to budget for some of the positions such as in secondary and tertiary institutions but the District neither has control nor funds to fill the positions. He further explained that 34 positions were filled in December 2020.

I advised the Accounting Officer to liaise with the Ministry of Education and sports and the Ministry of public service and endeavour to fill the vacant posts.

Other Information

The Accounting Officer is responsible for the Other Information. The Other Information comprises the statement of responsibilities of the Accounting Officer and the commentaries by the Head of Accounts and the Accounting Officer, and other supplementary information. The Other Information does not include the financial statements and my auditors' report thereon. My opinion on the financial statements does not cover the Other Information and I do not express an audit opinion or any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the Other Information and, in doing so, consider whether the Other Information is materially

consistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work I have performed, I conclude that there is a material misstatement of this other information; I am required to report that fact. I have nothing to report in this regard.

Management's Responsibility for the Financial Statements

Under Article 164 of the Constitution of the Republic of Uganda, 1995 (as amended) and Section 45 of the PFMA, 2015, the Accounting Officer is accountable to Parliament for the funds and resources of Kamuli District Local Government.

The Accounting Officer is also responsible for the preparation of financial statements in accordance with the requirements of the LGFAM, 2007 and the PFMA, 2015 and for such internal control as management determines necessary to enable the preparation of financial statements that are free from material misstatement whether due to fraud or error.

In preparing the financial statements, the Accounting Officer is responsible for assessing the District's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless the Accounting Officer has a realistic alternative to the contrary.

Auditor's Responsibility

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISSAI's, I exercise professional judgment and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the District's ability to deliver its mandate. If I conclude that a material uncertainty exists, I am

required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the District to fail to deliver its mandate.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the Accounting Officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the Accounting Officer with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with him/her all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with the Accounting Officer, I determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Reporting Responsibilities

In accordance with Section 19 (1) of the National Audit Act, 2008, I report to you, based on my work described on the audit of Financial Statements, that; except for the matters raised in compliance with legislation section below, and whose effect has been considered in forming my opinion on financial statements, the activities, financial transactions and information reflected in the financial statements that have come to my notice during the audit, are in all material respects, in compliance with the authorities which govern them

Report on the Audit of Compliance with Legislation

The material findings in respect of the compliance criteria for the applicable subject matters are as follows;

4.0 Management of Government-Vehicles (Fleet Management)

Over the years, there has been increasing demand for accountability and better management of public resources by various stakeholders in Uganda. Management of government vehicles (Fleet management) is faced with a number of challenges, such as: inability to respond to national emergencies, like COVID 19; inability to support the delivery of public service by government entities; high government expenditure on purchase of vehicles; misuse of government vehicles; inaccurate vehicle management records; and a general lack of a comprehensive and standard government fleet management policy.

Subsequently, I developed procedures in order to assess the adequacy of government fleet management system in the delivery of public service, and to identify any impediments and make recommendations for improvement. Specifically, the audit was intended to ascertain whether government Vehicles were/are:

- Acquired in compliance with Government vehicle acquisition guidelines;

- Comprehensively recorded in the assets register to ensure their proper management;
- Adequately allocated, operated and utilized to enable delivery of public service;
- Properly and regularly maintained to achieve optimal performance, increased useful lives and reduced running costs; and
- Disposed in compliance with PPDA guidelines, and disposal proceeds are properly accounted for.

The study took a scope of three financial years: 2017/18-2019/20. From the procedures undertaken, I noted the following key observations;

S/N.	Key Observations	Audit Recommendation/ Comment
4.1	<p><u>ACQUISITION OF MOTOR VEHICLES</u> <u>Funding</u> During the three (3) financial years: 2017/18-2019/20; Kalangala District did not budget for the acquisition of vehicles from government or project funding.</p> <p>It was noted that the district did not acquire any vehicle in the financial years under review and therefore was not required to comply with Circular Letter Ref; BDP/86/107/03 dated 15th May 2019 from the Permanent Secretary and Secretary to the Treasury to all Accounting Officers regarding purchase of vehicles by all LGs during FY 2019/20.</p> <p>Furthermore, Kalangala Districts did not undertake a needs assessment required under Paragraph 8.6.2 of the Treasury Instructions (Tis), since there was no budget and funding for purchase of vehicles.</p> <p>A review of the 16 vehicles owned by the district revealed the following;</p>	
4.2	<p><u>Motor Vehicle Usage</u> <u>1.3.1 Existence of a fleet management policy and guidelines</u></p> <p>I noted that the District did not have a policy on Motor vehicle management to guide the usage and eliminate theft, losses, wastage and misuse of motor vehicles. This affects the entity's ability to address its unique motor vehicle challenges which may not be envisaged in the standing Orders and Treasury Accounting Instructions.</p> <p>Failure to have a specific Vehicle Management Policy affects the District's ability to address its unique motor vehicle challenges which may not be envisaged in the standing Orders and Treasury Instructions.</p> <p>The Accounting Officer explained that the district had embarked on formulating the policy on motor vehicle management and seek approval of council.</p>	<p>I advised the Accounting Officer to expedite the formulation and approval process of the fleet management policy so as to operationalize the policy.</p>
4.3	<p><u>Failure to maintain Fuel Registers</u></p> <p>Section 16.3.1 of the Treasury Instructions, 2017 requires the Accounting Officer to put in place measures to eliminate theft, losses, wastage and misuse of vehicles. Furthermore,</p>	<p>I await the outcome of the Accounting officer's actions.</p>

	<p>Section 7(c) (F - i) of the public Service standing orders requires every Ministry, Department or Local Government to designate an officer to be in charge of transport matters, who shall among other duties, maintain a fuel register on any Government vehicle and carry out monthly fuel reconciliation exercises.</p> <p>I noted that whereas the District designated a Transport Officer responsible for transport matters, fuel registers were not maintained for all the motor vehicles held by the District. Appendix iii (a) refers.</p> <p>As a result monthly fuel reconciliation exercises were also not undertaken.</p> <p>The Accounting officer acknowledged the observation and promised to maintain fuel registers and reconcile consumption for fuel monthly as advised.</p>	
4.4	<p><u>Failure to maintain proper vehicle log books</u></p> <p>A review of log books 15 vehicles held by the District revealed that none had been updated on a weekly basis with journeys made, fuel and maintenance costs duly certified by an authorizing Officer. Appendix iii (b) refers.</p> <p>This was caused by management's failure to enforce compliance with the existing Public Service Standing Orders. The failure to maintain vehicle log books makes it difficult for management to track vehicle movements, fuel usage and vehicle maintenance expenditure. This in turn may lead to misuse of vehicles for unauthorized journeys or purposes.</p> <p>The Accounting Officer explained that management had started the procurement process of the Log-Books for all the Government vehicles in the District.</p>	I await the outcome of the Accounting officer's actions.
4.5	<p><u>Absence of Annual Motor Vehicle Inspections</u></p> <p>I noted from the review vehicle maintenance records for 15 vehicles (100%) of sampled that all the vehicles had not been inspected as shown in Appendix iii(c).</p> <p>The Accounting Officer explained that management will include the annual inspection of vehicles budget in the integrated budget of the District.</p>	I await the outcome of the Accounting officer's actions.
4.6	<p><u>Un-updated Asset Management Module in the Financial Management system</u></p> <p>Paragraph 10.13.4 of the Treasury Instructions, 2017 requires all fixed assets acquisitions to be captured in the fixed assets module of the Government Computerized Financial Management Information System (GFMIS).</p> <p>I noted that 3 motor vehicles (100%) acquired at a cost of UGX.482,826,460 over the period under review were not posted onto the Asset Management module in the Integrated Financial Management system (IFMS) as at the end of the financial year 2019/2020. Appendix iv refers.</p> <p>This was attributed to management's failure to enforce compliance with asset management guidelines.</p> <p>Non-recording of the assets in the assets management</p>	I await the outcome of the Accounting officer's actions.

	<p>module in the IFMS, may lead to misstatement of assets recorded in the financial statements, and may cause challenges in reconciliation of the fixed assets register using system information.</p> <p>The Accounting officer explained that the manual Assets Register was being transferred to the Digital system to comply with the management guidelines.</p>	
4.7	<p><u>Support to Entity Service Delivery</u></p> <p>A review of the vehicle allocation to key service centers in the district revealed that all 13 departments were not adequately allocated vehicles. <i>Appendix v</i> refers.</p> <p>Inadequate allocation of vehicles to the above district departments/units affected the supervision and monitoring efforts of those department/units, thus affecting the level of service delivery in regard to health and educational supervisions, audit of lower local governments among other field visits by departments.</p> <p>The Accounting officer explained that management was going to make special requests to the MDA's and other donors for motor vehicles to ease the service delivery.</p>	I await the outcome of the Accounting officer's actions.
4.8	<p><u>Vehicle Maintenance</u></p> <p><u>1.3.2 Maintenance of Motor Vehicle Service Analysis Records</u></p> <p>A review of repair and maintenance records indicated that the repair and service analysis register for fifteen (15) vehicles had no service analysis records. I further observed that the Transport Officer did not maintain a service chart for all the 16 vehicles. Details are in <i>Appendix vi</i>.</p> <p>This was caused by the failure by management to enforce compliance with Fleet Management guidelines and policies. Failure to keep track of vehicle service using the service chart may cause delayed servicing, which in turn could lead to fast ageing of vehicles and high vehicle maintenance and replacement costs.</p> <p>The Accounting Officer explained that The Transport Officer in conjunction with District Engineer's Office will ensure that records regarding services, maintenance and general repairs are well maintained.</p>	I await the outcome of the Accounting officer's actions.

5.0 Status of Basic Medical Equipment for Maternity in Kalangala District

Medical Equipment represents a substantial asset in the health care delivery system; including maternal care and it needs to be managed efficiently. The way in which it is purchased, managed and used can influence the quality of health care delivered to patients. Medical equipment can also pose a risk to patients and staff, particularly if used improperly. In addition, routine/periodic and corrective maintenance of medical equipment is key in achieving safe and cost-effective management of medical equipment.

It is against this background that the status of basic medical equipment for maternal health was selected as an area of focus in the audit of financial year ending 30th June 2020.

Based on my audit, I made the following observations;

5.1 Kalangala Health Centre IV

5.1.1 Lack of adequate medical equipment at the Kalangala and Bukasa Health Centre IVs

Section 7.26 to 7.28 of Health Sector Service standards & Service delivery standards, 2016 defines the appropriate functional equipment and tools required for handling normal delivery, resuscitation of new born, and emergency care and resuscitation of mothers.

I noted that Kalangala and Bukasa HC IVs lacked adequate medical equipment as shown in the **table below**.

Table showing status of medical equipment at Kalangala and Bukasa HC IVs

S/N	Type of medical equipment	Kalangala HC IV		Bukasa HC IV	
		Recommended no.	Available no.	Recommended no.	Available no.
1	Delivery Sets	5	4	5	5
2	Blood pressure machines[bp]	5	1	5	2
3	Doppler (hand held)	1	1	1	1
4	Fetoscopes	10	2	10	1
5	Episiotomy set	2	4	2	0
6	MVA sets (manual vacuum aspiration sets)	2	1	2	1
7	Ultra sound scan machine (basic) for obstetrics	1	1	1	0
8	Penguin sucker	5	3	5	3
9	Ambubag- Adult	2	1	2	0
10	Ambubag- Neonatal	3	1	3	1
11	Autoclave- Electric	1	1	1	0
12	Autoclave- Non electric	1	0	1	1
13	IUD set	2	1	2	0
14	Implant removal set	2	0	2	0
14	Implant removal set	2	0	2	0
	Total	42	21	42	15

Source: OAG analysis

Consequently, the health facility was not able to provide adequate screening and diagnostic services to the patients.

The Accounting officer explained that based on Results based financing program the ministry requested the District to submit key equipment gaps and facilities in need of equipment to enable the ministry of health consider equipping the District health facilities under the health systems strengthening component.

I advised the Accounting Officer to follow up the request with the Ministry of Health to ensure the health facility maternity department is adequately stocked with required equipment.

5.1.2 Data on Mothers Delivery

A review of the general information at the maternity ward revealed that out of deliveries made during the period under review, I noted that;

Table showing data on mothers' delivery in Kalangala and Bukasa HC IV

SN.	Name of facility	Total admissions	Normal deliveries	Maternal death	Mothers referred to other health units	Reason for referral
1	Kalangala HC IV	817	492	2	38	lack of capacity to handle complicated cases
	Percentage		60%	0.2%	4.7%	
2	Bukasa HC IV	1023	867	2	153	lack of capacity to handle complicated cases
	Percentage		85%	0.2%	15.0%	
	Grand total	1840	1360	4	191	
	Percentage		74%	0.2%	10%	

Source: OAG analysis

The Accounting officer explained that management requested for hardship allowance from the ministry of health to solve the issue of maternal deaths





I advise the Accounting Officer to follow up the request for hardship allowance from the Ministry of health.



5.13 Other findings

Inspections of Kalangala and Bukasa HC IV revealed a number of shortcomings such as idle equipment, dilapidated structures and partially functioning equipment as shown in the table below;

a) Kalangala HC IV

Table showing findings from audit inspection of Kalangala HC IV.

<p>Auto Clave</p> 	<p>Ultra sound Machine</p> 
<p>The Auto Clave above is beyond repair due to obsolete technology</p>	<p>The ultra sound Machine is Idle</p>
<p>Generator</p> 	<p>Male ward</p> 
<p>Abandoned stand by generator at Kalangala HC IV.</p>	<p>Dilapidated Male ward at Kalangala HC IV.</p>

Male ward	Operating lights
	
<p>Children's beds housed in the Male ward. The facility does not a Children's ward.</p>	<p>Two (2) out of Four (4) lights are operational</p>

Source: Audit inspections

b) Bukasa HC IV




• Staffing level

Review of the staff structure and establishment revealed that 22 positions were filled out of 48 leading to a staffing level of 46%. Notable critical positions that need immediate attention are: In charge HC IV i.e. Senior Medical Officer, Medical Officer, Nursing officer – mid-wife, Anesthesia officer and Dispenser. The unit is currently headed by a Senior Clinical Officer.

• Status of infrastructure

Audit inspections revealed that the Outpatient department (OPD) require renovations. The Operation theatre structure require reconstruction and installation of theatre equipment as the HSD currently lacks a functional theatre. Additionally, other structures like the General ward and Maternity ward require renovations while the Doctor's house requires renovated and a new pit latrine. **Refer to the table below for details.**

Table showing status of infrastructure at Bukasa HC IV

SN.	Items	Pictures	Observation
1. <i>S o u r c e</i>	Operation theatre		Existing structure require reconstruction to fit purpose and installation of theatre equipment.
2. <i>A u d i t</i>	General ward		Existing structure require overhaul renovations; paint, fixing leaking roof, broken glass panes and drainage.
3. <i>i n</i>	Doctor's House		The house has not been renovated since its construction and the pit latrine needs replacement.

source: Field inspections

Dilapidated structures affect the quality of services offered at the health centre and the ability to attract, retain and the overall morale of the staff at the facility.

The Accounting officer explained that the Regional Medical Maintenance Workshop that is responsible for equipment maintenance on a quarterly basis has been carrying out part repairs but lacks spares. He further explained that the facilities lack a radiographer to operate the ultrasound machine because the post does not exist in the staff structure.

I advised the Accounting officer to liaise with the Ministry of public service address the challenges.

6.0 **Follow up on implementation of UgIFT**

During last year's audit process, it was noted that a number of Districts had commenced construction works on seed secondary schools under the Education Sector and upgrade /construction of Health Center II to IIIs under the Health Sector which were not completed and were carried forward to this audit year with their funds re budgeted.

I made a follow up focusing on assessing;

- The appropriateness of the project planning and implementation in terms of quantity and cost;
- The level of implementation of the works against the agreed contracts approved and work plans and outputs;
- The usage, functionality and quality of the infrastructure works in the schools and health centres.

Based on my audit I made the following observations;

6.1 **Construction of Bubeke Health Centre III**

The District commenced construction works on Kitayunjwa seed secondary school under the Education Sector in the FY 2018/2019 as shown in the table below.

Table showing details of works at Upgrade of Bubeke Health Centre III



Details of Procurement	Procurement ref	Start Date	End Date	Contract Amount (UGX)	Amount paid (UGX)
Construction works on Bubeke Health Centre III	MOH-UgIFT/WKS/2019/2020/0001-Lot II	01/02/2020	01/08/2020	807,549,493	594,589,345

Source: Procurement file

I noted that the commencement date of works for the construction of Bubeke Health Centre III was 01/02/2020 with a planned completion date of 01/08/2020 at a contract price of UGX. 807,549,493. The amount paid as at year end of FY 2019/2020 was UGX. 594,589,345 representing (74%).

At the time of inspections on 16/11/20, I observed that works were still ongoing and the contract progress was at 74%. It was observed that the Maternity/General ward has not been completed while the pit latrine was behind schedule **as shown in the table below.**

Table showing status and progress of works at Upgrade of Bubeke Health Centre III on 16th November, 2020.

Project	Remarks	Pictorial evidence
Upgrade of Bubeke HC II to HC III	Incomplete Maternity/General ward.	
	Incomplete pit latrine	

Source: Audit inspections

Additionally, the Placenta pit and the Medical waste pit had not yet been done.

Delayed completion was attributed to change in design due to terrain set-up which required approvals and delay in release of funds from the ministry for the outstanding balance.

Delayed completion of the Health centre deprives the community of improved health care services.

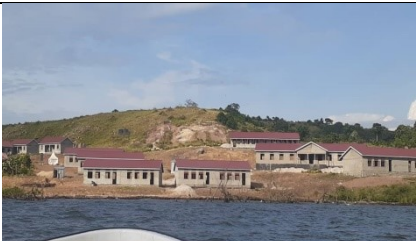

The Accounting officer explained that management had engaged the contractor to ensure that the project is completed.



I await the outcome of the Accounting officer's action.

6.2 Inspections at Kachanga Seed secondary school

The District contracted M/s MMACKS Investments Ltd at a cost of UGX. 2,125,417,275. By the end of the financial year 2019 – 2020 a total of UGX. 1,494,216,135 had been paid. The contract start date was 28th Apr 2019 and completion date; 27th Apr 2021. Inspections Carried out on 16/11/20 revealed that works were at different stages as shown in the photos below;

Table showing status of school construction

S/N.	Picture	Observation
1.		All buildings have been put in place
2.		A two class room block. Class room construction is on schedule

3.		Staff House. This is one of the staff houses. Its construction is on schedule
4.		Multi-purpose block. This multi-purpose block is on course

Source: Audit inspections

The Accounting officer promised the completion of the project by 25th April 2021.

I advised the Accounting officer to enhance monitoring and supervision to ensure that the project is completed in time.

7.0 Works-Implementation of Uganda Road Fund (URF)

Audit was under taken on funds received by the district from Uganda road funds with specific objectives of ascertaining whether the budgeted amount was fully released and spent in line with the intended purposes, programme activities were implemented in accordance with the work plan and to the desired quality, achieved out puts have been presented and disclosed in accordance with the Financial Reporting Framework. The following was noted;

7.1 Under Funding of URF activities

Regulation 18 (3) of the local government financial accounting and regulations 2007 states that the budget estimates shall be based on the objectives to be achieved for the financial year and during implementations, efforts shall be made to achieve the agreed objectives or targets as the program of the council.

The district budgeted UGX.546,857,000 for road maintenance and only received UGX.417,304,267 leading to a short fall of UGX.129,552,743. I further noted that the district received extra funding of UGX.132,662,033 for emergency and special interventions.

Table showing URF releases to Kalangala DLG

INVOICE	DESCRIPTION_PURPOSE	PAYMENT_DATE	INVOICE_AMOUNT
127	Qtr 1 Release for Road Maintenance FY 2019/2020-Kalangala District	8/16/2019	122,439,259
710	Qtr 2 Release for Road Maintenance FY 2019/2020-Kalangala District	10/18/2019	162,774,073
1519	Qtr 3 Release for Road Maintenance FY 2019/20-Kalangala District	1/21/2020	132,090,935
			417,304,267
Emergency funding			
2058	Q3 FY 2019/20 Distressed Areas Releases to DUCAR-Kalangala District	3/17/2020	32,662,033

2756	Qtr 4 Special Release for Road Maintenance FY 2019/2020- Kalangala DLG	6/8/2020	100,000,000
	Total		132,662,033






Source: OAG Analysis








7.2 Inspection of the projects

On field inspection, road maintenance works by force account had been done on a total of 119.5 Km such as ; Routine mechanised maintenance on 38 KM; Emergency works on 36.5 KM (Kiwungu - Lwanabtya - Nakibanga Road (18.5 KM and Luku - Kalangala - Mulabana Road (18KM)

The inspection carried out on 17th November, 2020 covered sites worked on in Q4 at a cost of UGX. 80,858,000 measuring 19.4 Km made the following observations;-

Inspection of roads projects

SN.	Name of project	Planned works	Pictures	Observation	
1	Bumanji - Njoga Road	The project involved Grading, Spot gravelling, drainage works on 7kms		Audit inspection revealed instances were off-shoots were poorly constructed and as such could not permit water to go through.	
			Offshoot at 1+200		Poorly constructed off shoots exposing the road to deterioration due to flooding of road sections with poor drainage resulting from the off shoots.
					
			Offshoot at 1+300		
				Deteriorated sections due to poor drainage and poor compaction.	
			Offshoot at 2+500		
				Deteriorated sections at point 5+500km	
Deteriorated sections at point 5+500km					
	Gulleys had developed on this section.				
Gulleys at point 6+400km					

2	Beta - senero Road	Grading, Spot gravelling, drainage works		<p>Audit inspection revealed instances where off-shoots were poorly constructed and as such could not permit water to go through and deteriorated sections due to poor drainage and poor compaction.</p>
			<p>Poorly constructed off shoot at point 3+000km</p>	
			 <p>Deteriorated sections at point 4+200</p>	
3	Kibaale - Kasekulo Road	Grading, Spot gravelling, drainage works		<p>Audit inspection revealed instances where off-shoots were poorly constructed and as such could not permit water to go through.</p> <p>Additionally, some sections had deteriorated due to poor drainage.</p>
			<p>Poorly constructed at point 0+000km</p>	
				<p>Poorly installed culverts where management jointly installed concrete and metallic culverts on the same culvert line. Additionally, culverts were not properly interlocked leading to blockage.</p>
			<p>Poorly constructed at point 1+900km</p>	
			 <p>Poorly installed culverts at point 3+200km</p>	
 <p>Jointly installed concrete and metallic culverts at point 3+600km.</p>	<p>Culverts installed lacked end structures to protect them from damage by vehicles. This was evidenced in the picture where culverts are damaged by vehicles.</p>			
 <p>Damaged culverts at point 3+600km.</p>				

The defects identified limit the quality of road services accessed by the community. The Accounting officer explained that the District had started the process of rectifying caved in culverts, construction of the end structures, remove bottlenecks and widening of all offshoots inclined off the road and elongated to improve the discharge of water from the roadway.

I await the outcome of the Accounting officer's action.

A handwritten signature in black ink, appearing to read 'J. Muwanga', with a large, sweeping flourish extending to the right.

John F.S. Muwanga
AUDITOR GENERAL

19th December, 2020

Appendices

Appendix i: Extent of achievement of Strategic Plan

No.	Strategic goal/objective	Performance indicator (KPI)	Planned activity/output	Target by time of audit	Actual performance by time of audit	Variance	Audit Comment
1	Enhancing of livelihoods through improved production techniques and rational exploitation of natural resources	Number of slaughter slabs established	Slaughter slabs established	1	1	0	Fully implemented
2	Enhancing of livelihoods through improved production techniques and rational exploitation of natural resources	Number of Agricultural technologies distributed	New Agriculture technologies distributed	1000	0	1000	Not implemented
3	Improve fish handling by construction of fisheries structures	Number of facilities established	Fish handling facilities constructed	1	0	1	Not implemented
4	Improve fish handling by construction of fisheries structures	Land secured	Land for fish facilities acquired	1	0	1	Not implemented
5	Improve fish handling by construction of fisheries structures	Number of cages established per sub-county.	Fish cage farming facilities established	720	0	720	Not implemented
6	Improve fish handling by construction of fisheries structures	Number of latrines, waste pits and incinerators established	Sanitation at landing sites improved	13	0	13	Not implemented

7	Improve fish handling by construction of fisheries structures	Number of Fiber boats and outboard engines procured	Fiber boats and outboard engines procured	2	0	2	Not implemented
8	Proper control of Diseases, pests and weeds	Number of traps procured	Tsetse traps procured	500	0	500	Not implemented
9	To increase Sanitation Coverage	Number of public latrines in RGCs constructed	Construction of public latrines in RGCs	4	1	3	Partially implemented
10	To increase functionality of water facilities	Number of Shallow Well constructed - Hand dug	Shallow Well construction - Hand dug	3	0	3	Not implemented
11	To increase functionality of water facilities	Number of Solar powered Water supply Constructed	Solar powered Water supply Construction	1	1	0	Fully implemented
12	To increase functionality of water facilities	Number of WATSAN facility rehabilitated	WATSAN facility rehabilitation	10	0	10	Not implemented
13	To increase access to basic education in the District	No of schools Classrooms renovated	Classrooms renovated	3	2	1	Partially implemented
14	To increase access to basic education in the District	No of schools Teachers houses renovated	Teacher houses renovated	2	2	0	Fully implemented
15	To increase access to basic education in the District	No of houses constructed	Teachers' houses constructed	2	0	2	Not implemented
16	To increase access to basic education in the District	No of classrooms constructed	classrooms Constructed	2	2	0	Fully implemented

17	To increase access to basic education in the District	Water tanks installed in primary schools	Water tanks installed in all primary schools	2	0	2	Not implemented
18	To increase access to basic education in the District	School established	vocational school in kyamuswa established	1	0	1	Not implemented
19	To increase access to basic education in the District	No. of Latrines constructed in Primary schools	Latrines constructed in Primary schools	2	2	0	Fully implemented
20	To increase access to basic education in the District	Schools established	2 more primary schools in the District established	2	0	2	Not implemented
21	To increase access to basic education in the District	Schools established	2 more Secondary schools in the District established.	2	1	1	Partially implemented

Appendix ii: Budget Performance

Planning				Release of funds and implementation						Monitoring and Evaluation	Reporting
Programme/ Project	Output	Are there clear targets and performance indicators to measure performance quantification	Planned Target for the Financial year	Budgeted amount UGX	Amount released	Amount Spent	Achieved Target by Financial year end @ annual performance report	Variance	Audit Conclusion	Was the activity reported on in the periodic monitoring reports- (Yes/No) If no give reason	Is the performance of the activity accurately reported in the annual performance reports- (Yes/No) If no give reason
0181 Agricultural Extension Services	018101 Extension Worker Services	No	Not Quantified	11,200,000	11,200,000	11,200,000	Not Quantified	-	No conclusion	No	0
0182 District Production Services	018212 District Production Management Services	No	Not Quantified	1,000,000	1,000,000	750,000	Not Quantified	-250,000	Fully implemented	No	0
0182 District Production Services	018212 District Production Management Services	Yes	6	6,479,000	5,742,000	5,742,000	Not Quantified	-737,000	Fully implemented	No	0
0481 District, Urban and Community Access Roads	048159 District and Community Access Roads Maintenance	No	Not Quantified	746,390,000	549,966,300	549,966,300	Not Quantified	196,423,700	No conclusion	No	0
0781 Pre-Primary and Primary Education	078175 Non Standard Service Delivery Capital	Yes	28	1,322,105,000	-	-	0	1,322,105,000	Not implemented	No	Yes

0782 Secondary Education	078275 Non Standard Service Delivery Capital	Yes	3	232,884,000	-	0	232,884,000	-	Not implemented	No	0
0782 Secondary Education	078280 Secondary School Construction and Rehabilitation	Yes	7	1,232,815,000	1,088,356,290	1,087,240,595	Not Quantified	-145,574,405	Partially implemented	No	0
0782 Secondary Education	078281 Administration block rehabilitation	Yes	6	369,323,000	-	-	0	-369,323,000	Not implemented	No	0
0782 Secondary Education	078282 Teacher house construction	Yes	3	464,334,000	-	89,728,097	0	-374,605,903	Partially implemented	No	0
0783 Skills Development	078301 Tertiary Education Services	Yes	350	180,069,000	180,069,000	180,068,511	Not Quantified	-489	Partially implemented	No	0
0783 Skills Development	078375 Non Standard Service Delivery Capital	Yes	2	427,830,000	-	-	0	-427,830,000	Not implemented	No	0
0784 Education & Sports Management and Inspection	078401 Monitoring and Supervision of Primary and Secondary Education	No	Not Quantified	18,000,000	18,000,000	28,700,000	Not Quantified	10,700,000	No conclusion	No	0
0784 Education & Sports Management and Inspection	078402 Monitoring and Supervision Secondary Education	No	Not Quantified	27,697,000	27,473,507	32,189,000	Not Quantified	4,492,000	No conclusion	No	0
0784 Education & Sports Management and Inspection	078472 Administrative Capital	No	Not Quantified	400,000,000	-	-	Not Quantified	-400,000,000	No conclusion	No	0
0785 Special Needs Education	078575 Non Standard Service Delivery Capital	No	Not Quantified	100,000,000	-	-	Not Quantified	-100,000,000	No conclusion	No	0

0881 Primary Healthcare	088106 District healthcare management services	No	Not Quantified	1,983,007,000	925,045,072	266,022,300	Not Quantified	1,716,984,700	-	No conclusion	No	0
0981 Rural Water Supply and Sanitation	098101 Operation of the District Water Office	No	Not Quantified	6,000,000	3,546,198	3,546,198	Not Quantified	2,453,802	-	No conclusion	No	0
0981 Rural Water Supply and Sanitation	098180 Construction of public latrines in RGCs	No	Not Quantified	40,000,000	39,999,999	37,284,999	Not Quantified	2,715,001	-	No conclusion	No	0
0981 Rural Water Supply and Sanitation	098184 Construction of piped water supply system	Yes	2	226,805,000	226,805,402	224,138,147	Not Quantified	2,666,853	-	Fully implemented	No	0
0983 Natural Resources Management	098301 Districts Wetland Planning , Regulation and Promotion	No	Not Quantified	951,000	701,000	698,000	Not Quantified	253,000	-	No conclusion	No	0
1381 District and Urban Administration	138101 Operation of the Administration Department	No	Not Quantified	11,000,000	10,657,190	15,657,190	Not Quantified	4,657,190	-	Fully implemented	No	No
1381 District and Urban Administration	138101 Operation of the Administration Department	No	Not Quantified	14,750,000	10,451,500	10,436,950	Not Quantified	4,313,050	-	Fully implemented	No	Yes
1381 District and Urban Administration	138101 Operation of the Administration Department	No	Not Quantified	8,000,000	6,000,000	6,000,000	Not Quantified	2,000,000	-	Not implemented	No	No
1381 District and Urban Administration	138101 Operation of the Administration Department	No	Not Quantified	44,000,000	39,900,000	39,900,000	Not Quantified	4,100,000	-	Partially implemented	No	No

1381 District and Urban Administration	138102 Human Resource Management Services	No	Not Quantified	6,400,000	6,399,790	6,382,904	Not Quantified	- 17,096	Fully implemented	No	No
1381 District and Urban Administration	138102 Human Resource Management Services	No	Not Quantified	11,702,000	9,327,265	9,327,265	Not Quantified	- 2,374,735	Not implemented	No	No
1381 District and Urban Administration	138172 Administrative Capital	No	Not Quantified	10,000,000	-	3,054,604	Not Quantified	- 6,945,396	Not implemented	No	No
1382 Local Statutory Bodies	138201 LG Council Administration services	No	Not Quantified	55,220,000	45,577,000	45,577,000	Not Quantified	- 9,643,000	Partially implemented	No	0
1382 Local Statutory Bodies	138201 LG Council Administration services	Yes	5	68,900,000	71,900,000	71,900,000	Not Quantified	3,000,000	Partially implemented	No	0
1382 Local Statutory Bodies	138202 LG procurement management services	No	Not Quantified	22,000,000	15,627,167	26,490,168	Not Quantified	4,490,168	Fully implemented	No	0
1382 Local Statutory Bodies	138202 LG procurement management services	Yes	5	6,000,000	6,000,000	6,000,000	Not Quantified	-	Fully implemented	No	0
1382 Local Statutory Bodies	138203 LG staff recruitment services	No	Not Quantified	16,500,000	13,625,000	13,625,000	Not Quantified	- 2,875,000	Fully implemented	No	0
1382 Local Statutory Bodies	138203 LG staff recruitment services	Yes	4	5,000,000	5,000,000	5,000,000	Not Quantified	-	Fully implemented	No	0
1382 Local Statutory Bodies	138206 LG Political and executive oversight	No	Not Quantified	4,000,000	4,000,000	4,000,000	Not Quantified	-	Fully implemented	No	0
1382 Local Statutory Bodies	138206 LG Political and executive oversight	Yes	4	42,874,000	41,090,000	41,090,000	Not Quantified	- 1,784,000	Fully implemented	No	0

1481 Financial Management and Accountability(LG)	148101 LG Financial Management services	No	Not Quantified	40,054,000	25,902,000	43,336,000	Not Quantified	3,282,000	Not implemented	No	0	
1482 Internal Audit Services	148201 Management of Internal Audit Office	No	Not Quantified	10,000,000	5,134,140	5,134,140	Not Quantified	4,865,860	-	No conclusion	No	0
181 Agricultural Extension Services	018101 Extension Worker Services	No	Not Quantified	236,251,000	236,251,000	236,249,750	Not Quantified	1,250	-	No conclusion	No	0
181 Agricultural Extension Services	018175 Non Standard Service Delivery Capital	Yes	30	44,999,000	44,999,000		Not Quantified	44,999,000	-	Not implemented	No	0
182 District Production Services	018275 Non Standard Service Delivery Capital	No	Not Quantified	11,128,000	11,128,078	55,803,061	Not Quantified	44,675,061		No conclusion	No	0
182 District Production Services	018282 Slaughter slab construction	Yes	1	9,520,000	9,519,626	9,519,626	Not Quantified	374	-	Fully implemented	No	No
781 Pre-Primary and Primary Education	078180 Classroom construction and rehabilitation	Yes	7	591,125,000	30,000,000	32,715,000	Not Quantified	558,410,000	-	Partially implemented	No	No
781 Pre-Primary and Primary Education	078181 Latrine construction and rehabilitation	Yes	15	69,804,000	8,000,000	8,000,000	0	61,804,000	-	Not implemented	No	0
781 Pre-Primary and Primary Education	078182 Teacher house construction and rehabilitation	Yes	1	1,676,864,000	89,728,097	-	0	1,676,864,000	-	Partially implemented	No	0
781 Pre-Primary and Primary Education	078183 Provision of furniture to primary schools	No	Not Quantified	135,000,000	-	-	Not Quantified	135,000,000	-	No conclusion	No	0

881 Primary Healthcare	088155 Standard Pit Latrine Construction (LLS.)	Yes	5	30,000,000	30,000,000	29,999,525	3	-475	Partially implemented	No	No
881 Primary Healthcare	088183 OPD and other ward Construction and Rehabilitation	Yes	1	683,585,000	683,584,958	683,551,718	1	-33,282	Fully implemented	No	No
Grand Total				11,661,565,000	4,537,706,579	3,926,024,048		-			

Appendix iii (a): Failure to maintain Fuel Registers

S/N	Vehicle Reg. No.	Type of vehicle	Engine Capacity	User
1	UBE644Q	TOYOTA HILUX	2500	PRODUCTION
2	LG0014-40	TOYOTA LAND CRUISER-AMBULANCE	4000	KALANGALA HC IV
3	LG0018-040	FORDRANGER D/CABIN	2500	KALANGALA HC IV
4	LG0041-40	TOYOTA	2700	KALANGALA D/HQTRS
5	LG0014-040	STATION WAGON	2300	KALANGALA D/HQTRS
6	UAJ 292 X	TOYOTA D/CABIN	2500	KALANGALA D/HQTRS
7	UG0021-15	TOYOTA D/CABIN	2500	KALANGALA D/HQTRS
8	LG0033-15	FORD EVEREST	2500	KALANGALA D/HQTRS
9	LG0034-15	TOYOTA OMNI BUS	3000	KALANGALA D/HQTRS
10	UG3169 R	MITSUBISHI PICK UP	2700	KALANGALA D/HQTRS
11	UG0033 S	TOYOTA HILUX	2500	KALANGALA D/HQTRS
12	LG0006-15	TOYOTA HILUX	2500	KALANGALA D/HQTRS
13	LG0017-040	NISSAN HARD BODY	3000	KALANGALA D/HQTRS
14	LG0059-15	TOYOTA LAND CRUISER HARD TOP	4500	CAO'S OFFICE
15	UG6500 M	TOYOTA D/CABIN	2500	KALANGALA HC IV

Appendix iii (b): Failure to properly maintain log books

S/n	Vehicle Reg. no.	Type of vehicle	Engine Capacity	User
1	UBE644Q	TOYOTA HILUX	2500	PRODUCTION
2	LG0014-40	TOYOTA LAND CRUISER-AMBULANCE	4000	KALANGALA HC IV
3	LG0018-040	FORDRANGER D/CABIN	2500	KALANGALA HC IV
4	G0041-40	TOYOTA	2700	KALANGALA D/HQTRS
5	LG0014-040	STATION WAGON	2300	KALANGALA D/HQTRS
6	UAJ 292 X	TOYOTA D/CABIN	2500	KALANGALA D/HQTRS
7	UG0021-15	TOYOTA D/CABIN	2500	KALANGALA D/HQTRS
8	LG0033-15	FORD EVEREST	2500	KALANGALA D/HQTRS
9	LG0034-15	TOYOTA OMNI BUS	3000	KALANGALA D/HQTRS
10	UG3169 R	MINISUBISHI PICK UP	2700	KALANGALA D/HQTRS
11	UG0033 S	TOYOTA HILUX	2500	KALANGALA D/HQTRS
12	LG0006-15	TOYOTA HILUX	2500	KALANGALA D/HQTRS
13	.LG0017-040	NISSAN HARD BODY	3000	KALANGALA D/HQTRS
14	LG0059-15	TOYOTA LAND CRUISER HARD TOP	4500	CAO'S OFFICE
15	UG6500 M	TOYOTA D/CABIN	2500	KALANGALA HC IV

Appendix iii (c): Absence of Annual Motor Vehicle Inspections

S/n	Vehicle Reg. no.	Type of vehicle	Engine Capacity	User
1	UBE644Q	TOYOTA HILUX	2500	PRODUCTION
2	LG0014-40	TOYOTA LAND CRUISER-AMBULANCE	4000	KALANGALA HC IV
3	LG0018-040	FORDRANGER D/CABIN	2500	KALANGALA HC IV
4	G0041-40	TOYOTA	2700	KALANGALA D/HQTRS
5	LG0014-040	STATION WAGON	2300	KALANGALA D/HQTRS
6	UAJ 292 X	TOYOTA D/CABIN	2500	KALANGALA D/HQTRS
7	UG0021-15	TOYOTA D/CABIN	2500	KALANGALA D/HQTRS
8	LG0033-15	FORD EVEREST	2500	KALANGALA D/HQTRS
9	LG0034-15	TOYOTA OMNI BUS	3000	KALANGALA D/HQTRS
10	UG3169 R	MITSUBISHI PICK UP	2700	KALANGALA D/HQTRS
11	UG0033 S	TOYOTA HILUX	2500	KALANGALA D/HQTRS
12	LG0006-15	TOYOTA HILUX	2500	KALANGALA D/HQTRS
13	.LG0017-040	NISSAN HARD BODY	3000	KALANGALA D/HQTRS
14	LG0059-15	TOYOTA LAND CRUISER HARD TOP	4500	CAO'S OFFICE
15	UG6500 M	TOYOTA D/CABIN	2500	KALANGALA HC IV

Appendix iv: Vehicles not updated on Asset Management Module

S/N	Vehicle Registration No.	Date of Acquisition	Cost of Vehicle	Type of Vehicle	Benefiting Category	Physical Location
1.	UBE644Q	2019	DONATION	TOYOTA HILUX	PRODUCTION	KALANGALA DLG
2.	LG0014-40	2017	177,789,180	TOYOTA LAND CRUISER-AMBULANCE	KALANGALA HC IV	KALANGALA D/HQTRS
3.	UG6500M	2020	DONATION	TOYOTA D/CABIN	KALANGALA HC IV	KALANGALA D/HQTRS

Appendix v: Support to Entity Service Delivery

S/N	Vehicle Registration No.	Date of Acquisition	Cost of Vehicle	Type of Vehicle	Benefiting Category	Physical Location
1	UBE644Q	2019	DONATION	TOYOTA HILUX	PRODUCTION	KALANGALA DLG
2	LG0014-40	2017	177,789,180	TOYOTA LAND CRUISER-AMBULANCE	KALANGALA HC IV	KALANGALA D/HQTRS
3	LG0018-040	2016	157,114,000	FORDRANGER D/CABIN	KALANGALA HC IV	KALANGALA D/HQTRS
4	LG0041-40	2007		TOYOTA	KALANGALA D/HQTRS	KALANGALA D/HQTRS
5	LG0014-040	2016		STATION WAGON	KALANGALA D/HQTRS	KALANGALA D/HQTRS
6	UAJ 292 X	2008	NAADS	TOYOTA D/CABIN	KALANGALA D/HQTRS	KALANGALA D/HQTRS
7	UG0021-15	2006		TOYOTA D/CABIN	KALANGALA D/HQTRS	KALANGALA D/HQTRS
8	LG0033-15	2007		FORD EVEREST	KALANGALA D/HQTRS	KALANGALA D/HQTRS
9	LG0034-15	2008		TOYOTA OMNI BUS	KALANGALA D/HQTRS	KALANGALA D/HQTRS
10	UG3169 R	2015		MITSUBISHI PICK UP	KALANGALA D/HQTRS	KALANGALA D/HQTRS
11	UG0033 S	2007		TOYOTA HILUX	KALANGALA D/HQTRS	KALANGALA D/HQTRS
12	LG0006-15			TOYOTA HILUX	KALANGALA D/HQTRS	KALANGALA D/HQTRS
13	LG0017-040	2016		NISSAN HARD BODY	KALANGALA D/HQTRS	KALANGALA D/HQTRS
14	LG0059-15	2009	NOT CLEAR	TOYOTA LAND CRUISER HARD TOP	CAO'S OFFICE	KALANGALA D/HQTRS
15	UG6500 M	2020	DONATION	TOYOTA D/CABIN	KALANGALA HC IV	KALANGALA D/HQTRS
	Total Cost					

Appendix vi: Motor Vehicle without Service Analysis Records

	UBE644Q	TOYOTA HILUX	2500	PRODUCTION
	LG0014-40	TOYOTA LAND CRUISER-AMBULANCE	4000	KALANGALA HC IV
	LG0018-040	FORDRANGER D/CABIN	2500	KALANGALA HC IV
	LG0041-40	TOYOTA	2700	KALANGALA D/HQTRS
	LG0014-040	STATION WAGON	2300	KALANGALA D/HQTRS
	UAJ 292 X	TOYOTA D/CABIN	2500	KALANGALA D/HQTRS
	UG0021-15	TOYOTA D/CABIN	2500	KALANGALA D/HQTRS
	LG0033-15	FORD EVEREST	2500	KALANGALA D/HQTRS
	LG0034-15	TOYOTA OMNI BUS	3000	KALANGALA D/HQTRS
	UG3169 R	MITSUBISHI PICK UP	2700	KALANGALA D/HQTRS
	UG0033 S	TOYOTA HILUX	2500	KALANGALA D/HQTRS
	LG0006-15	TOYOTA HILUX	2500	KALANGALA D/HQTRS
	LG0017-040	NISSAN HARD BODY	3000	KALANGALA D/HQTRS
	LG0059-15	TOYOTA LAND CRUISER HARD TOP	4500	CAO'S OFFICE
	UG6500 M	TOYOTA D/CABIN	2500	KALANGALA HC IV